

# FISHER & PAYKEL

## Statement made pursuant to the *Modern Slavery Act 2015* (UK)

This statement is made on behalf of Fisher & Paykel Appliances Limited (UK) and its subsidiaries (**we, us or our**).

This statement is made pursuant to the *Modern Slavery Act 2015* (UK) (**Act**) and constitutes our slavery and human trafficking statement for the financial year ended 31 December 2025.

We are committed to improving our practices to combat slavery and human trafficking in our supply chains and within our own business. A description of the steps that we have taken during the financial year ending 31 December 2025 against slavery and human trafficking in our business and supply chains follows.

### 1. Fisher & Paykel Appliances' business and structure

We are a part of the Fisher & Paykel Appliances Group (**Group**). The Group specialises in the design, manufacture, sale and after-sale service of whitegoods, components and spare parts. The Group's products include a full range of refrigeration, laundry, dishwashing and cooking appliances incorporating the Fisher & Paykel and DCS brands. The Group also markets and distributes Haier-branded product in Australia and New Zealand and De'Longhi brands in Australia.

The Group commenced operation in New Zealand in 1934 and its international headquarters are in Auckland, New Zealand. The Group sells globally but with a particular focus on New Zealand, Australia, North America and Europe.

The Group's manufacturing sites are in Thailand, Mexico and China.

The Group is ultimately owned by Haier, which is domiciled in China.

The Group's business is organised into various business units across our markets including Product Development, Distribution, Marketing, Finance, Legal, People & Capability, Customer Experience, Quality, Design & Brand, Supply Chain, Procurement, Manufacturing, Digital, Information Technology and Fisher & Paykel Technologies (<https://www.fisherpaykeltechnologies.com/>).

We specialise in the sale of Fisher & Paykel-branded whitegoods and their installation and after-sales service in the United Kingdom. Our head office and warehouse are in Swan Valley, Northampton. We have an office in Dublin, Ireland. In addition, we have an Experience Centre in Marylebone, London which opened in 2024. Further information about our UK business is available [here](#).

The Group has over 4,000 employees globally, which includes over 100 employees of Fisher & Paykel Appliances Limited (UK) (**FPA UK**).

We sell to a wide variety of retail and commercial resellers. Our focus is on selling Fisher & Paykel branded appliances and spare parts and accessories for those appliances. The appliances we sell are made by the Group or on behalf of the Group by suppliers.

In terms of direct costs, our material-related suppliers are generally other parties within the Haier group of companies or original equipment (OEM) manufacturers with long term supply relationships. These direct costs relate to finished goods and spare parts.

With regard to indirect costs, our main spend is in relation to property leasing (with mainly longer term contracts) and various other suppliers with one year or ad hoc purchasing arrangements. We also purchase various management and administrative intercompany services from other Group companies.

We also specialise in the commissioning, installation, repair, servicing, maintenance and delivery of the home appliances we sell. These services are provided by employees and contractors.

## **2. Our supply chains**

We have a large and complex number of supply chains given the number of products that we sell and the global nature of the Group's business.

Our supply chains cover direct procurement items ranging from the finished goods and accessories and spare parts that we sell, through to all the other items needed to run our business like office equipment and consumables and IT equipment.

Indirect supply chains are also involved that contribute to our products and services like all the service providers we appoint to assist us with our sales endeavours – including site services at our premises and a variety of professional services.

## **3. Modern slavery risks in our operations and supply chains**

We have considered the risks of modern slavery practices in our operations and supply chains and have determined that our level of risk in this context is likely moderate in keeping with businesses of our size, operations and scope. We recognise that as the Group is a large manufacturer of whitegoods and other electronics it may be more exposed to risk due to the higher general presence of modern slavery practices in these industries.

We believe that the main modern slavery risks applicable to our operations and supply chains would potentially include:

- The potential risk that the products and services we procure as part of our operations and supply chains are provided by suppliers who themselves, or indirectly, engage in modern slavery, including those procured globally for use across the wider group;

- The following high risk industries relevant to our, and the Group's, direct supply chains:
  - Electronics, electrical component manufacturing
  - Mining, extractives, basic metal production insofar as these industries contribute to our use of materials such as steel, wiring and other componentry
- The following high risk industries relevant to our, and the Group's, indirect supply chains:
  - Transportation/warehousing
- The following high risk industries relevant to our, and the Group's, operations:
  - Hospitality
  - Operational/maintenance services including janitorial, laundry, security, grounds maintenance and waste management services
- Risk associated with some geographical locations of our operations and suppliers that are deemed to be higher risk than others due to prevalence of migrant/temporary labour forces used in that area.
- The following specific higher risk areas present in our supply chains: castings, electrical items, motors, gas/water controls, logistics and site services.

#### **4. Assessing our modern slavery risks**

As part of our work to identify, assess and mitigate modern slavery risk, we relied on existing due diligence processes, procedures and systems to:

- identify, assess and monitor potential risk areas in our supply chains including the risk of slavery and human trafficking occurring in those supply chains; and
- protect whistle blowers.

For example, the Group carries out periodic assessments of suppliers and has due diligence processes in place for onboarding new suppliers. Assessments typically look at key direct suppliers and certain indirect suppliers supporting the Group's manufacturing activities, and focus on the following three key areas:

- (a) company attributes: features of the individual supplier company/group of supplier companies;

- (b) industry attributes: features of the larger industry that the supplier/supplier group works in; and
- (c) geographic risk profile: features of the particular jurisdiction(s) in which the supplier is located and using geographic risk indices to inform our model.

In 2025 we continued an assessment of 100% of our direct suppliers and significantly increased our assessment of our indirect suppliers, focussing on suppliers in high risk industries or geographic locations.

We have supplier qualification process to ensure supplier candidates undergo a thorough business evaluation, which includes an assessment of their ability to sustain compliance with the latest Supplier Code of Conduct and includes more robust processes to consider UN-sanctioned countries as they relate to human rights provisions.

We have recurring communications with new and existing suppliers with the review and distribution every two years of the Supplier Code of Conduct, which promotes the Group's commitment to assessing and addressing the risk of modern slavery in its supply chain.

## 5. Responding to our modern slavery risks

With the risks identified above in mind, we sought to address them by relying on existing approaches and mechanisms in the following manner in relation to the reporting period:

- **Supplier adherence to our values:** We have a Group-level Supplier Code of Conduct (**Supplier Code**) that the Group's suppliers are expected to read, understand and adhere to. The Supplier Code is reviewed and updated every two years and distributed to all F&P suppliers and the suppliers are required to demonstrate their commitment to comply. The latest update will be completed in June 2026. The updates addressed topics such as anti-modern slavery, health & safety, environmental protection, and decarbonisation. We require signed acceptance of the Supplier Code by an authorised company representative of each F&P supplier. Compliance records are maintained on a cloud-based service.
- The latest Supplier Code builds on the existing framework of internationally recognized standards and mutual accountabilities with an amplified focus on environmentally-sustainable materials, decarbonisation, best practice ethical and lawful operations, information security, business continuity, and successfully managing pandemic and overall safety and wellbeing of workers across our global supply chain which are of paramount importance to the Group. The Supplier Code establishes the minimum standards that must be met by any supplier that sells goods or services to, or does business with, the Group regarding:

- suppliers' treatment of workers;
- workplace safety;
- the impact of suppliers' activities on the environment; and
- suppliers' ethical business and lawful practices.

Suppliers are responsible for compliance with the Supplier Code throughout their operations and throughout their entire supply chains and must self-report any violations of the Supplier Code. Our standard supply contracts, for those of our suppliers who are party to these contracts, have clauses in them requiring suppliers to adhere to our Supplier Code.

The Group will work with suppliers to support these requirements, however the Group reserves the right to terminate its business relationship (including any purchase order(s) and purchase contracts) with suppliers if those suppliers or any of their partners fail to meet the requirements of the Supplier Code.

The Supplier Code of Conduct is available to view [here](#).

- **Our policies:** The Group-level Company Code of Conduct (**Code**) reflects the Group's commitment to acting ethically and with integrity in all its business relationships. The Code also sets out systems and controls that work to ensure that slavery and human trafficking are not taking place anywhere in the Group's business or supply chains.

As the Code states, high ethical standards are a prerequisite for delivering on the Group's objective to be a recognised leader in responsible business practices globally and an 'employer of choice'. Employees are expressly required to abide by the laws, rules and regulations of the countries in which the Group is operating.

Compliance with the Code is a condition of working for the Group. A summary of the Company Code of Conduct is available [here](#).

- **RightCall Service:** Suspected instances of wrongdoing or serious misconduct may either be reported to a senior Group staff member or externally (and anonymously) using the RightCall Service. The RightCall Service is managed by NAVEX, an independent third party, on behalf of Fisher & Paykel and may be accessed by various methods depending on the person's location.
- **Awareness:** All staff are required to adhere to the Group's Code of Conduct as a condition of their employment. When staff commence employment they are required to read and acknowledge the Code of Conduct and a copy is also available on the Group's intranet site at all times.

One of the online learning modules available for staff is entitled *Fisher & Paykel Ethics & Integrity in Business*. This module describes the different tools that the Group has in place to promote ethics and integrity and to avoid fraud and corruption in its business – including a focus on the Code.

Staff within the Global Procurement function have been provided with training on the scope and responsibilities which relate to supporting anti-modern slavery legislation.

Compliance with laws and policies is also monitored as part of the Group's existing risk management framework.

## **6. Our effectiveness in combating slavery and human trafficking**

We continue to work through our options for addressing modern slavery risks in our business and supply chains and to refine them moving forward. The Group is also collaborating where possible with the wider Haier group of companies to recognise synergies in data, systems, and sustained governance over shared suppliers both in place and in development.

The following workstreams are also underway:

- Ongoing investigations into and implementations of awareness programs regarding the Supplier Code within the Group's business and with the Group's suppliers might look like including to increase transparency where suppliers are shared across the Group; and
- Considering third party service providers to establish and govern compliance with the Group's Supplier Code to supplement regional expertise within the Group's global supply chains.

## **7. Approval**

This statement was approved by the board of Fisher & Paykel Appliances Limited (UK) on 23 March 2026.

This statement is made pursuant to section 54(1) of the *Modern Slavery Act 2015* and constitutes our slavery and human trafficking statement for the financial year ended 31 December 2025.



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**Daniel Witten-Hannah**

**Director**

**Fisher & Paykel Appliances Limited (UK)**

**Date:** 24.6.26